

From: Brian Walsh
To: Microsoft ATR
Date: 1/19/02 12:05pm
Subject: Microsoft Settlement

To whom it may concern:

I believe that the only possible settlement that will restore innovation and competition to the market is a breakup of Microsoft into two completely independent companies with identical product lines and equal access to all of Microsoft's current patents, copyrights and other intellectual property. The first should be run by the current management and the second should be sold on the market at the current share price only to people and companies who do not have any current stake in Microsoft. No company in which Microsoft has a controlling interest should be allowed to invest in the new company. Joint shareholding should be absolutely prohibited. Your attention to this proposal would be greatly appreciated.

Sincerely yours,

Brian Walsh